

Measure O Oversight and Homeless Outreach Update

Created on Feb 19, 2026 14:30:00

Short Summary

You reviewed homeless outreach successes and discussed Measure O's fiscal challenges regarding mandated behavioral health crisis costs.

Long Summary

The Oversight Committee reviewed the Heart and Soul programs, which provide specialized outreach and case management for encampments and shelter sites like Eliza Village and Mickey Zane Place. Discussion shifted to fiscal challenges, revealing that Measure O funding is increasingly consumed by non-discretionary behavioral health crises and "Murphy beds," which prevents the intended allocation for substance use disorders. Despite these pressures, the programs successfully housed 31 individuals last year. The committee discussed the necessity of potentially reallocating funds between categories to meet current community needs.

HEART and SOUL Programs Overview

- **HEART (Homeless Encampment Assistance and Resource Team)**
 - Focuses on outreach and engagement within encampments, particularly in unincorporated areas and the Joe Rodota Trail.
 - Works closely with the Sheriff's Department and Parks and Rangers to connect individuals with services or shelter.
 - Operates as "finders," building rapport with the most vulnerable populations to navigate them toward stability.
- **SOUL (Solving Obstacles for Unsheltered Lives)**
 - Provides intensive case management at shelter sites (e.g., Eliza Village, Mickey Zane Place) and HomeKey sites.
 - Team members possess specialized skill sets, including housing navigation, SUD counseling, and hospital navigation for discharges.
 - Ensures a continuum of care from the street to permanent housing sustainability.
- **Program Impact and Successes**
 - Permanently housed 31 individuals in the 2025 calendar year.
 - Brought 120 people into shelters through outreach efforts.
 - Facilitated 1,154 service connections across both programs.

Shelter and Housing Facilities

- **Eliza Village and Mickey Zane Place**
 - Eliza Village is currently full at its 60-individual cap (80-unit capacity) while undergoing renovations to add behavioral health services.
 - Mickey Zane Place has 41 units (53-person capacity) and focuses on highly vulnerable individuals and seniors.
 - A new referral system is being developed to allow service providers across the county to refer clients directly.
- **Future Vision: Licensed Village**
 - Planned transition toward a regional model with more robust behavioral health supports directly on-site.
 - Aims to reduce the burden on city shelters by handling high-need behavioral health cases.
 - Long-term goals include a \$20–\$30 million campus upgrade over five years to increase capacity to 240–320 units.

Fiscal Update and Measure O Sustainability

- **Budget Complexity and Revenue**
 - Measure O funds are often used as "seed" money to pay contractors, which is then claimed back through Medi-Cal (Federal Financial Participation).
 - Budget forecasting is difficult due to vendor vacancies, patient occupancy fluctuations, and administrative allocation shifts.
- **The "Crisis" Driver**
 - A significant portion of funding is consumed by non-discretionary crisis services:
 - **Hospital Inpatients:** High costs for locked psychiatric facilities.
 - **Murphy Beds:** High-cost placements for individuals unfit to stand trial (\$10M/year for certain contracts).
 - **CSU and Mobile Crisis:** Essential services with unpredictable volume that cannot be "turned off."

- **Financial Outlook**
 - While currently positive, long-term projections show potential deficits in certain categories if current spending trends continue.
 - The board has a "four-fifths" vote mechanism to reallocate funds between the measure's "buckets" to address shifting needs.

Behavioral Health and Legislative Updates

- **Maximizing Revenue**
 - Efforts are underway to certify CAPE (Crisis Assessment, Prevention, and Education) teams to bill for mobile crisis benefits.
 - **BH Connect:** A new state initiative that may allow the county to receive Medi-Cal reimbursement for short-term stays in IMDs (Institutions for Mental Diseases), which were previously "cash-only" costs.
- **Measure O Renewal**
 - An RFP for polling and analysis regarding the Measure O renewal is set to be released on February 24th.
 - Funding for the consultant will come from General Funds rather than Measure O funds to comply with legal advice.

Grant Funding and NOFAs

- **Recent Reallocations**
 - The board recently ratified \$10 million in Measure O funding (leveraged with \$2.4M in HEAP funds) across 18 projects.
 - The process was highly competitive, with \$36 million in total requests, highlighting the significant gap between community needs and available resources.

Transcriptions

Unknown - Feb 19, 2026 14:35:36

Oh sorry.

Unknown - Feb 19, 2026 14:35:48

Well I need something.

Unknown - Feb 19, 2026 14:35:53

I'm not gonna have that. So she gets our bread. I wonder how much I was that's too much.

Unknown - Feb 19, 2026 14:36:14

I mean both my and my

Unknown - Feb 19, 2026 14:36:21

still. I have my brain.

Unknown - Feb 19, 2026 14:36:34

Very familiar with your

Unknown - Feb 19, 2026 14:36:41

class.

Unknown - Feb 19, 2026 14:36:46

She's taken with it. Can you find it?

Unknown - Feb 19, 2026 14:36:54

And it's cool.

Unknown - Feb 19, 2026 14:37:08

Well, you have to have it's all right.

Unknown - Feb 19, 2026 14:37:22

Yeah, um covered down for the one. I didn't know what's good for us.

Unknown - Feb 19, 2026 14:37:32

Okay, so that's what it's been five.

Unknown - Feb 19, 2026 14:37:37

Yeah, it's a good one.

Unknown - Feb 19, 2026 14:37:41

I thought we're gonna go a lot for stocking.

Unknown - Feb 19, 2026 14:37:50

Yeah, so an hour and a half discoveries are I didn't know it's all the right size.

Unknown - Feb 19, 2026 14:38:09

Oh, we did, but we're just tying different things.

Unknown - Feb 19, 2026 14:38:15

But that's uh so um it also really has taken it. The first year that's like soft taste. Yeah, I guess it's not you guys.

Unknown - Feb 19, 2026 14:38:50

But you said

Unknown - Feb 19, 2026 14:38:59

it is a person.

Unknown - Feb 19, 2026 14:39:03

So it's how um I can talk about the slides or one degree.

Unknown - Feb 19, 2026 14:39:10

Okay, there's a slide.

Unknown - Feb 19, 2026 14:39:16

I'm just share.

Unknown - Feb 19, 2026 14:39:19

I don't know if I ran for some.

Unknown - Feb 19, 2026 14:39:22

Okay, so all um uh which then you came to dare and tell us a little bit about the price.

Unknown - Feb 19, 2026 14:39:33

Yeah, yeah, definitely. But um so where the um the slide would be.

Unknown - Feb 19, 2026 14:39:40

Yeah.

Unknown - Feb 19, 2026 14:39:59

Well then I'll stand right there. I'll reference one of us just bring up the beginning.

Unknown - Feb 19, 2026 14:40:15

Oh no no no,

Unknown - Feb 19, 2026 14:40:19

which I like that's that's they can't use actually each other in the very

Unknown - Feb 19, 2026 14:40:38

spot.

Unknown - Feb 19, 2026 14:40:42

Um

Unknown - Feb 19, 2026 14:40:50

exactly

Unknown - Feb 19, 2026 14:40:58

now.

Unknown - Feb 19, 2026 14:41:28

Yeah, that'll work out.

Unknown - Feb 19, 2026 14:41:31

Oh yeah, it's chat levels.

Unknown - Feb 19, 2026 14:42:22

I mean I don't believe it was weird site that he brought to the meeting. Do you remember that?

Unknown - Feb 19, 2026 14:42:30

It was like a odd end. But yeah, we have some maybe.

Unknown - Feb 19, 2026 14:42:35

I'll look into that because you're very

Unknown - Feb 19, 2026 14:42:41

much called.

Unknown - Feb 19, 2026 14:42:59

Oh no. I got hiking injured. Uh no, I went this was in my hallway, but I can buy a bar.

Unknown - Feb 19, 2026 14:43:17

I think those things are

Unknown - Feb 19, 2026 14:43:24

clear, but the other issues are it's personal staying on the uh round. So I started uh just staying in the council making back the streets.

Unknown - Feb 19, 2026 14:43:39

Sorry, we have a spot and then back to the town.

Unknown - Feb 19, 2026 14:43:55

That's something I'm always late. We have everybody here today. Everybody's part of some active moment. So that's together, I would control engineers. We did a lot too. Yeah, I would have amped.

Unknown - Feb 19, 2026 14:44:18

Is everybody here?

Unknown - Feb 19, 2026 14:44:57

Okay, good afternoon, everybody. Thanks for uh driving through the hail. Did you see the hail? Amazing. It's like

Unknown - Feb 19, 2026 14:45:09

it looks like snow all over my background here. Um I was telling a couple people here, um, I think I need some measure of psychological trauma.

Unknown - Feb 19, 2026 14:45:21

I got hit by a car previously and she followed that oh small.

Unknown - Feb 19, 2026 14:45:28

Yeah, somebody not paying attention. But the worst part was that it's getting better. I had all these users squells, and then I thought I got off balance, and I'm walking to my in my house, walking to my uh uh mailbox to put something out, and I tripped over the bottom of my staircase and went flying at this boom, bottom of my

Unknown - Feb 19, 2026 14:45:54

Than the one where I got hit by the phone art to the street. So you know you just can't be too careful. And falling is bad often happens in our problems.

Unknown - Feb 19, 2026 14:46:06

Anyway, I think if you see me put up my book, that's because it's turning pretty soon.

Unknown - Feb 19, 2026 14:46:15

I get lecture every day at what shopping stuff. Sheriff, do you want to share? I know I have one, but I can't get it underneath the

Unknown - Feb 19, 2026 14:46:27

chair. Yeah, it feels much better when I have it. Yeah. It's mostly working off.

Unknown - Feb 19, 2026 14:46:39

Okay, all right. So this, um, are we on school today? Yes. Yep. Yep, we are in soon. There we are. And so anybody that wants to join us from home, we welcome you. We've got a great presentation. Um, and a couple other things to do. And I'll just start the meeting by uh old Paul, um, Ped Sheckle. Here, Gregory.

Unknown - Feb 19, 2026 14:47:05

Oh, I was thinking you're great. It's like no fear backwards. Okay.

Unknown - Feb 19, 2026 14:47:11

I'm here. Ben Ford. Here, Kevin McDonald. Here, Pauline O'Neill, and Mark Betty. Here. Okay, and then I also uh want to welcome staff that we have here. We're gonna have a presentation in just a few minutes. Um, but I don't see Nolan.

Unknown - Feb 19, 2026 14:47:35

There he is!

Unknown - Feb 19, 2026 14:47:37

I just put Nolan, thank you for being here, our director features, and then also um Gabe sitting down there, our assistant director. Uh Jan is I suppose coming out sooner yet. Um Lenet Mann.

Unknown - Feb 19, 2026 14:48:01

There you are. And David, thank you, like the hotel.

Unknown - Feb 19, 2026 14:48:07

And then Aleya and Torelli and Liz Creasy. Did I say it right? Tracy. It's just Tracy. Yeah. Oh. Okay.

Unknown - Feb 19, 2026 14:48:21

Anyway, thanks for everybody being here. And I hope we're resting it after the business break. And given all the stuff that's going on in our world right now.

Unknown - Feb 19, 2026 14:48:33

So the next that's on I see on the agenda and opening comments. I think I already said what I needed to say. I think whenever you go through any type of accident or loss in your life, psychological trauma is a big part of it. And we didn't use to do such a good job of knowing what that is and what the signs are and then how to treat it. But we are now and

this is the season for us to start spreading the word in terms of what Measure O is doing in the community. And maybe before we adjourn today, maybe Nolan, you can just say, tell us, okay, these are the three things that you want to highlight right now, what Measure O is doing. Yeah. Because we're the ambassadors here. We're not just here to approve the fiscal uh fiscal um uh budget, but we're also here to remind people why we need Measure O and uh the mental health dollars need more now than than they ever have, my opinion. Okay, with that, let's start off by approving the minutes. We have the minutes before us from the 1210 meetings. Any comments, additions, changes?

Unknown - Feb 19, 2026 14:49:58

Going through motion?

Unknown - Feb 19, 2026 14:50:05

Okay, great. And so that those pass.

Unknown - Feb 19, 2026 14:50:10

Now we're gonna go to heart and soul. Heart and soul. Restaurant in Park and Seoul at Washington, DC. I used to eat it all the time. So that's why I was thinking of it. It was actually uh started by Oprah's uh chef, and it's very close to the Capitol, and so lovely the public for the restaurant. But you're going you're here to tell us, and you are um you're the director of the department or the program, right? No, I'm the program manager for uh heart. For heart. And then I'll also be covering solving as well.

Unknown - Feb 19, 2026 14:50:50

So I'll put it on the book. Okay, that sounds great. So give us um uh before you give us your presentation. Yes, please stand up. That's great. And your last thing is implant and I see fine. Well, you can pass it out or you can um so this is an acronym, but it's a nice act of hand.

Unknown - Feb 19, 2026 14:51:15

Yeah, it's just it's one you can actually remember part and so heart stands for health uh encampment assistance and resource team, and then the soul part. So the heart is homeless encampment assistance and resource team, and then soul is solving obstacles for unsheltered lives. Great. So we know you do really important stuff to sell our most vulnerable people. That's what we did now. Yeah, definitely are serving some of the most vulnerable people in so absolutely well. Thank you for being here, and I'll hand it over to you now. All right, so this is a heart and soul presentation. Uh should I spin

Unknown - Feb 19, 2026 14:51:57

the camera? Yeah, because you can change the slide. All right, um, so the heart program, and they're kind of we're kind of considered the finders.

Unknown - Feb 19, 2026 14:52:05

No, it's kind of uh implied in the in the title. We address encampments. So the hard team consists of our outreach efforts and then also home support, um, as well as some of the home sites throughout Sonoma County. Um, and our outreach uh workers that go into encampments um and provide outreach services. And one of the things is you know, we're trying to get individuals off the out of the encampments and off the streets into shelter if possible, but sometimes individuals are not necessarily wanting wanting that already for that, so then we're trying to connect them with services where they're at and reduce you know those kind of impacts that we now in you know in the streets and encampments. Uh we work closely with the uh sheriff's department, parks and rangers. One of our um focal points is the Joe Rodo Trail, uh, but we also address all encampments throughout uh Sonoma County and the unincorporated areas, and then we coordinate with the sub-regions and their outreach teams to kind of um you know because homeless homelessness doesn't know boundaries and jurisdictions, right? So there's a lot of crossover. So in order to reduce communication of services, there's a lot of coordination back and forth with me and my team, and then the other teams, and so you go to incampins, we go see the individuals where they're at, and we try to you know, kind of understand what their situation is and provide them the services that they're looking for. So that's what the uh ball reach team does, and then the home key team, they provide these management services that our shelter cites along with um going to the home sites to kind of help support theirs, some of the needs of individuals with services as well. So um, so you you know, besides there maybe somebody that needs access to behavioral help or eligibility or uh benefits, right? So the team will go out and help get them sign up. It's kind of um crucial.

Unknown - Feb 19, 2026 14:54:08

We can do questions throughout or at the end. We can do questions however you guys would like to go. I'd like to go, you know, it looks like we have plenty of time. So I thought that you want to ask questions as we as you move through your slides. Confidently? Come on. So any question.

Unknown - Feb 19, 2026 14:54:26

I was kind of curious when you're um so you're focused principally on camp in the county area.

Unknown - Feb 19, 2026 14:54:35

So there's times where maybe the you know the outreach team in the sub-regions, they need some support or help, and then we'll kind of work together to say, hey, you know what we can bring some additional resources and help you solve uh a problem that may not fall within the unincorporated area. So that's where we collaborate with sub-regions.

Unknown - Feb 19, 2026 14:54:56

Are you a similar team's working?

Unknown - Feb 19, 2026 14:55:03

Yeah, so like for instance, Santa Rosa, the city of Santa Rosa, they have their own outreach team, right? They have a host. So all the different subregions, it's kind of broken up in sub-regions probably telling you, you know, who's responsible for what areas and who covers what, and they have outreach teams that are doing similar functions to ours. Um, like I said, you know, we're we're responsible for the unincorporated areas, but there's times where we have to work together where there's locations that are right on the border, and it's all hands-on-hand, and so that's when we all got to get involved and make an impact on fairness.

Unknown - Feb 19, 2026 14:55:35

The other jurisdictional crossover figure district outside of county staff are at the artist homeless coalition who's thinking about buttons to do the COC has splendid outreach staff who are local conditions are going to be brought in to the game. So my question is, I know you do quite a bit of it, but I would encourage you to concentrate on trying to blend those two efforts because many of the folks who are out there on the streets.

Unknown - Feb 19, 2026 14:56:10

Relate to the coalitions of outreach. They're much more mobile and they build a lot more trust. They are desperate when I think the trick to build bigger relationship with you guys. Yeah, definitely. And you know, we've already made a lot of um kind of strides in that area with coordinating. So we were brought into kind of the street outreach standards in the collaboration process where I work with them to incorporate a part team in there. So like if you look at the street outreach um procedures, um, you know, we're in there. So that uh the collaboration and the coordination is part of the work that we do across sub region. Yeah. But yet we'll continue to, you know, to strengthen those relationships and coordinate services and make sure that we're all growing in the same direction. That's important. Chris, why does the case before us?

Unknown - Feb 19, 2026 14:57:02

So the case will stay open as long as it needs to. So if we so when someone is assigned, say if they're outreach critical job, they have to do their case level. So keep working with them as long as they need to until they either get in the shelter or they get house. And then once they get in, say they get in a shelter, that's handed off to one of the team members that does case management services at the site. Right. And then that person stays open as long as they're at the shelter until they get housed, and then they move from that into housing sustainability. Right, so it's kind of like this continuum. So the individuals continue to be supported all the way to housing and they're after so that they can stay out. Because that's one of the things that happened. You get someone into housing that extremely vulnerable, a lot of issues, and then you reach all right, we're done. That doesn't work.

Unknown - Feb 19, 2026 14:58:04

Is uh outreach.

Unknown - Feb 19, 2026 14:58:13

Who are you thinking of as outreach? What are you thinking about as outreach uh programs?

Unknown - Feb 19, 2026 14:58:22

Well, there's about 12 or 13 and 90 although all the outreach workers who were frightened by the COC at a variety of different agencies in a pattern around the county so they have territories and they are out on the street all the time. Um of the questions I've always had is the outreach teams you have, right? So are targeted more at encampments or at county facility intakes. They are outreach because they're bringing people in, but they aren't always on the street.

Unknown - Feb 19, 2026 14:58:56

There's sometimes we need for some encampments so they can sort of attack at the camp. That's an outreach, but it's not a strategy of community expense for. Yeah, so yeah, I can speak to that. So I think when me and you were talking about outreach, we're kind of talking the same language and to clarify street outreach, right? But I know what you're talking about where you know, I could be trying to sign someone up for a program, and that's considered outreach, right? So, what we're talking about street outreach specifically, um, and then to speak to like the team kind of waiting

for encampments. So, you know, one of the focuses is incampus, but so we have through our um group to our day-to-day you know, work week, we have targeted locations that we're going towards high traffic, right? The JRT, uh Santa Rosa Avenue, uh Robert Slake Road. So they're going there you know, on a current basis, and then we have the homelessness hotline where individuals will call us and say, hey, we notice there's some people camping over here, we notice over here, and we send the teams out there. Um so you know, I don't I would say like we're we're out in the in the community quite often. So it's the my outreach staff particularly, they're you know out doing the rounds throughout the week. Um, and then as far as case, so the outreach workers don't provide the case management at the sites.

Unknown - Feb 19, 2026 15:00:16

That's specifically other workers, right? So that way my outreach teams are ready to go and they're out there in the community talking to people, building rapport and connecting them to those those services wrong.

Unknown - Feb 19, 2026 15:00:28

Speaking of case managers, one of the difficult things that I've heard between outreach teams and between outreach language folks is where do you put the data? Where do you put the information about what you've done with that client? Yeah, so there's two places, right? So you have HMIS, which is kind of the whole county's uh homeless database, right? Coordinated entry, that's how you're gonna need individuals prioritize for housing based on their vulnerability score. So every individual that we're working with, we're gonna make sure they're in coordinated entry so that they're being prioritized for housing. And then on the other side, in inside of access, the uh integrated care management system that we have, every engagement is documented, every interaction interaction with an individual is documented so that way we can look and see what's been done, we can pass on information. If you know, when someone transitions to a shelter, the new case manager is able to look and see, okay, these are all the services that have already been um worked on with this individual. So we're documenting actually in two places HFIS and an ICM. Okay, it seems to me that need to talk to each other. Unfortunately, no, they don't. Yeah, they don't. And that makes it terribly difficult for an outreach worker working as an HMF agent in the community. Yeah, taking notes, getting close to people to translate that with the person who has the client of yours or becomes a part of the county's uh system. Yeah, and you know, we thought about that and we looked at like okay, what are some ways that we can kind of overcome that? And so that's why there's documentation being done in HMIS. So there's updated nodes and coordinated entry, and then we've also added our program to it's called the by names list that all the other outreach providers have so that they can see what clients we're currently working. But we it would be great if the systems talk to each other, but unfortunately they don't. So we do our best to

Unknown - Feb 19, 2026 15:02:20

Sure, that the information that's permanents these individuals is in there. Other providers know who to contact, who's working with our clients when the house comes up, or there's something kind of critical when it comes to this individual. So I think we've we bridge the gap the best we can in that area. No, nothing's permanent.

Unknown - Feb 19, 2026 15:02:41

The coalition has spread for years, but I think whether or not they'll go through a change to the system we've got to use.

Unknown - Feb 19, 2026 15:02:50

I'm just encouraging continued discussion because I think when it does clients best where they don't have to say the same thing clients to be good. They don't the information that they've given to the outreach play of staff gifts to the people who are in your teams. Yeah. No, I don't disagree.

Unknown - Feb 19, 2026 15:03:10

You mentioned subregions. Um is your jurisdiction a sub-region? Is it the unincorporated? You could call it, I mean, it's not working referring to the sub-region, but it is the unincorporated areas. In your presentation, are you demonstrating for us what each of the subregions has? Um, but you're the model of, it's typical that each sub-region has this resources. No, in my presentation, it's more focused on my team and our science. I'm not speaking for the entire system of outreach throughout the county. So as um advocates for this, we have to have an error to tell. And I kind of want to be sure I can say whether you know all areas are served in equitable kind of way, and whether there's expertise here that uh is above beyond maybe you know whether an outlier area might have, that kind of thing, or whether the crisis here managed the focus here, because I'm kind of like agree with so I'm just trying to evaluate what you've got going on versus how we have going up as a regional solution because client moves out of your geography base and your different geography base, you know what.

Unknown - Feb 19, 2026 15:04:25

Yeah, and I think I think you know, if if you guys are seeking more information around that, maybe another presentation with uh Michael Steve who, you know, part of any homelessness team and the COC, um, and they can kind of explain to you at a more of a broader level, the sub regional outreach model and how you know heart kind of intersects with that and like the coordination efforts and integration with heart into that sub-regional model. I think you know that's something that's a my first guess where uh you know what's death would be an engineer, uh what stats do you have,

you know, your resource first of all sub-regions and resourcing with effectiveness, plus all those kind of things in the presentation to be able to provide data to that as a data advocates, driven is where it's at.

Unknown - Feb 19, 2026 15:05:15

You want to talk about maybe where the team is potentially heading and what you're thinking out of like village, kind of really how we're looking at more of a regional model or a model of serving a certain set of clients. Yeah, yeah, definitely. I mean, so at a licensed village, um, right now everybody receives case management um services there to help them stabilize the GitHub. But what we're trying to do is um kind of bring a more robust suite of behavioral health services directly to the clients, instead of you know having to kind of work with them to get to those services, bring it to them. Because you know, the truth of the matter is a lot of the individuals that we're serving have mental health issues and substance use disorder issues, and unless we address those things, it's gonna be very challenging for them to make progress. So we're looking at, you know, kind of creating the shelter space to have all those services come directly to them. I think that'll kind of unleash some of these issues and like help stabilize them quicker and what they can make quicker progress. Uh and then to Nolan's point, the uh outreach what we're trying to do is have like focused areas or like individuals that are assigned to certain areas. So a couple areas that like we're looking at that lack resources and and lack, you know, I think some out.

Unknown - Feb 19, 2026 15:06:27

Region and maybe those areas need a little bit more attention to by the county is Sonoma Valley and West County. These are big areas that are kind of on the outskirts and don't have a lot of services directly there. So we're looking at stationing and outreach. Well, we want to call it out, like a service navigator, how outreach kind of person that kind of goes in between, but to be able to help those individuals connect services in those areas. So kind of adding that to the way that we function, where we have a couple members of our core team addressing all of the incorporated areas that we talked about, then having a designated person to Sonoma Valley and then West County to help them. And currently we actually pilot it, I don't know if you guys see uh in Sebastopol an outreach worker in that area because they were growing concerns of this individual being there, not being able to be connected to services. So the Night Gate Pilot, we have one of our workers stationed in uh Sebastopol, and it's been tremendously successful thus far. It's only been 30 days. We've been able to get a bunch of people in the court and introduce some people into shelter, but working with uh the outreach workers, working with behavioral health, being able to get them connected to services there. So that's kind of some of the stuff that we're moving towards at both our shelter sites and the with our outreach team. I think just to add on to Chris's point as well. Um, you know, Chris and we have an amazing outreach program at Sbasketball who pilot this program. You know, homeless folks don't necessarily know city limits or boundaries, right? So what'll happen, you know, is you'll have a police force in a local city, they'll do a bunch of sweeps and they'll try to enforce and they'll try to help and clean things up. Folks very quickly learn where that county line is at, and all of a sudden the encampment's just on the other side of the road, right? And so you've got a whole host of issues and problems there. So, you know, Chris's team is really, especially in these rural unincorporated areas or areas that are smaller cities, Sebastopol, Sonoma, Pengrove, they just don't have the police force, the public works, the city staff, the nonprofits to really do some of these things. So Chris's team is now sort of providing sort of this extra level of outreach, working with the nonprofit providers, working with volunteers, working.

Unknown - Feb 19, 2026 15:08:31

Big things providing some sort of like government kind of support. And they also have the ability then to go into city limits or across city limits and help folks kind of wherever they're at. So it's been a really cool pilot there to Chris's

Unknown - Feb 19, 2026 15:09:03

will provide transportation, we'll provide housing, we'll provide 90 to 120 days of substance use treatment, mental health treatment, to really try to get those folks rehabilitated. And the idea is to take some of that load off city shelters, to take some of that load off other shelter sites. We have one person in a shelter that has you know fairly high-level behavioral health issues, they can disrupt the operations of the entire shelter. It's the county who provides those services, especially with Metro funding a lot of those. Chris's team is sort of taking the lead and kind of providing the service. So there's a couple reasons why a license village isn't a perfect location, and there's a dozen reasons why it is a perfect location, but it will be a county funded resource for folks across the county, uh, hopefully in the next year or two. So we're gonna work through that process too. And part ultimately will own and sort of operate that that structure. I really appreciate the changes that you guys are driving into and um moving on the go as the dynamic changes that are really do, and and with liabilities and things like that. Um, maybe the CLC needs to rethink the sub-regional approach so that it can't stand up each of the sub-regions eight full. And so it was essential to be vibrant, really robust program, but maybe in Culver Dale and some of the others can't, and those need to roll into a region-wide answer rather than sub-reading, whatever you want to call the approach. And then what your program is talking about is now the regional suit, where we get out of the sub region. So that's why I was going for it. Is your heart program?

Unknown - Feb 19, 2026 15:10:35

Region of its own, you know, with it's called Zoe Valley, West County, you know, but uh or is it is it some other thing that's bigger than a unique sub-region? And I think that's a hard thing for everybody to wrestle with that and and get organized by the case. It's a hard thing. I mean, Chris's team really is filling in the gaps, right? So like we will never be able to not probably maintain and scroll Joe Roda Trail. They're gonna hire their like Joe Renota Trail. It's like, all right, I don't even know what that is, but I'll make sure I pay attention to it. So like that can never go back to what it was. So

Chris's team will always kind of work through that. The sheriff periodically has beeps out in rural Sonoma that you know, sometimes Chris's team is literally out of vote in the in the marshland out kind of lumber where we're looking for homeless and campaigns with the sheriff. We're always gonna have to do that. Outside of that, we're trying to fill in these gaps where we don't have city partners or nonprofit partners. So Sebastian Full Sonoma, even though we have some great partners that are kind of bolstering those resources. Um, and then you know, it's sort of this full region approach, and then we want to help all of the providers and the cities with this new license village plan uh to really kind of work across there. So in some instances, it literally is as simple as focusing on the trail, in others it's sheriff's outreach wherever it just so happens to be, and then in others it really is focusing on providing resources that support the entire infrastructure of the system. Um and so Chris and his team have been very flexible uh with all of these new directions, and um, I think heart is evolving. I think we'll, you know, within the next year or so you'll see kind of a new team and kind of a new function and some new services. Yeah, I mean it's definitely involved in, you know, when it was first spit up, it was Joe Roda Trail, the crisis, you know, that got resolved, and then the needs got changed throughout the county. So we're kind of evolving with those needs and making sure everybody's getting served and that's what we're gonna fix. Well, and that's what we should be share it. I think it's so important that our case can work well with law too, because a lot of these people's lines are attached by law enforcement.

Unknown - Feb 19, 2026 15:12:40

Department in the county does some really good social work. So I bring a man in frost training because that's something that I was on the board piece to do some cross training that allowed people to interact with one teacher. Yeah, I mean my team has a great relationship with the sheriff. That's who we that's who we primarily work with because it is the unincorporated area area. So every other week I want to call with the sheriff's department, parks and rangers council and discuss all of these issues and make sure that we're on the same page.

Unknown - Feb 19, 2026 15:13:15

They call their own research with the make sure that you know they understand the situation. And from what I you know gather in my work with them, like we're all on the same thing, you know, uh, to help these individuals and move them into place that's capital for them. So I think you know, and then every uh carry good is a training where um providers from help and police and follow to uh present with the sheriffs and kind of talk about some of our approaches when we're in various populations. So I think we have a great working relationship with the sheriff's department, and it's on the role.

Unknown - Feb 19, 2026 15:13:53

Um

Unknown - Feb 19, 2026 15:13:58

that's a lot, sorry, okay.

Unknown - Feb 19, 2026 15:14:02

Yeah, I think we covered a lot. Um so we've got the hard this is the whole team. So you know the whole team was was kind of created through this first brand that came out, and it was tied to the Joe Gunner show. It was temporary, so that's the Indian June. The team is, you know, those individuals that occupy that space that was created, uh hope team members. Uh, two of them have already moved on to other positions. We have one remaining, so there will no longer be a home team. That was a temporary thing. And uh, you know, so I don't think we really need to talk about hope too much uh since you know it's kind of moving on, and I'll just give you a kind of a

Unknown - Feb 19, 2026 15:14:41

They functioned the same as the rest of the team members as part of the outreach. They had a couple extra responsibilities as far as uh addressing CalTrans requests or uh encap removals. Um, but other than that, they they provided the same set of uh services that all of the outreach. Chris, what is it basically?

Unknown - Feb 19, 2026 15:15:01

Completely uh June 30th is uh a vision.

Unknown - Feb 19, 2026 15:15:07

I think one thing Chris is touching on here is a really important point for folks on the other side needed to understand. The homeless system of care in Sonoma County, I think Last Count is funded by at a minimum 44 different funding streams. And that's grants, that's philanthropy, that's you know, contributions from our local health groups, that's that's a variety of different things that all expire at different times, they all have different time frames, different requirements, different people you can serve, different reporting capabilities. There is no steady stream of funding from the state, federal government, or locally that counties or cities can count on in terms of homeless funding. So it makes it very hard to run programs, create programs, hire people for poor Chris, you know, he's hiring folks, and we have to literally find them new jobs before their grant runs out on a regular basis. The reason I call this out as being so important, why Measure O is so important is we can count on MeshRo, at least for the duration of the measure itself. We know we'll

have that small amount of funding there to support Chris's team, and you know, not a lot of counties have a heart team or have the ability to pay for homeless staffing. It's actually really rare. And I we have some work to do, and we have some kind of reconfiguration, some other bits and pieces with kind of a larger COC other system of care. But the fact that this community was was able to commit funding to support teams like Chris's team and provide consistent funding uh for a decade is huge because usually in the homeless world you've got a grant for a two to three year funding cycle, and it's just chaos corrupt. So just want to point that out. But you may hear about other grants and other funding opportunities. Chris has given up become an expert at blending funding, but that's not necessarily a good thing. So Measure O provides a consistent funding source at least for the duration.

Unknown - Feb 19, 2026 15:16:49

Measure for some of the activities you're seeing that. The headline will not be in the flash hope. I hope not.

Unknown - Feb 19, 2026 15:16:56

And I put the hopes in here because historically there'd always be a question about how well what's hope, what's hope. So I figured if there were questions around it, at least it'd be here and I can explain it.

Unknown - Feb 19, 2026 15:17:11

So it seems much similar by the business going on. Yeah, yeah.

Unknown - Feb 19, 2026 15:17:18

And this is the home key cohort, and I talked a little bit about it earlier. They're a group of people that help provide case management services to both Eliza Village and the Museum Place. And they also go out to the various home sites. Um studios at Montero, Labath Landing, Elderbury Commons, and LM Village to help those individuals to execute with service and get some of their techniques met as well.

Unknown - Feb 19, 2026 15:17:41

How many folks do you have in this part?

Unknown - Feb 19, 2026 15:17:43

What do you uh how many employees in cohort? So there's four in this cohort.

Unknown - Feb 19, 2026 15:17:49

That's a lot of right. Yeah. So the so our work at those sites is you know, we go a couple times a week for a few hours. There's a referral process, they let us know hey, this individual needs to connect with his services, we'll go down there. We'll put the individual kind of set up and kind of connect into those services. Start that first part, and then the case management provider at those sites will kind of you know take over from there. But I think you know, our team, one of the advantages we have, we really understand the system, we know all the processes, we know you know how to do all that. So it's kind of a quick way to get them in the in the in the funnel to get these services, and that's where we uh are able to support these sites. So you make them up with those agencies and that's a hand for the people who are case management site. Yeah, because they're already receiving case management there, so we kind of come in as with their expertise and kind of help them move it along a little bit quicker. And you know, I don't, you know, I'm not I don't oversee those sites, so I don't know what their case management ratio is, the clients, how many times they meet with them. You know, some places are able to do with their clients weekly, some less.

Unknown - Feb 19, 2026 15:18:52

So it's like us being able to come in and fill the gaps like no one talked about that we do, you know, with our outreach to these sites. Because these individuals are also trying to get housed, they also have unions. So anywhere that we can help kind of move that along faster, help with stabilization, we get. A lot of times we'll get a call from the public or a board member, say council member or police chief or whoever and say, hey, such and such complex is having some serious issues. You know, get calls for service repeatedly from one particular unit. So I'll call Chris and say, Chris, can you send the A team in to go deal with you know X fires and unit? They'll send and we'll provide a little extra support, a little extra feasement, a little extra kind of help with those different units. So those one-offs happen, right? But the reason why we have our workers going out there on a regular basis on a schedule is so that we don't get to that problem, right? So we have some ground there on a consistent basis so that they can help triage those situations before they start to kind of you know get a little bit out of control.

Unknown - Feb 19, 2026 15:19:50

Yeah. Right. It's gotta be a regular routine, absolutely able to trust. Yeah. If you wait till everything turns into a crisis, then everybody's traveling. But if you already have someone there observing it and being able to step in right away, it helps everybody.

Unknown - Feb 19, 2026 15:20:09

Eliza's village and Mickey Zane place, those are two shelter sites. Um at Eliza's village, we have 80 units there. Um we're actually currently full. We're where it stands now with some of the stuff that we want to bring up there, some of the renovations we're doing, we're capping it at 60 individuals, and we've have 60 individuals there. It's the first time since I've been here. I've been here for about a year and a half that the site is full. So I, you know, I I uh I commend my team for that work that shows that they're out there in the streets in the community helping people get access to shelters. So we're at 60, but it has the capacity for 80 units. That's what we're moving to, so that we can have all of those rooms full. Um, and then Mickey Zane place is uh we got 41 units there.

Unknown - Feb 19, 2026 15:20:55

Max capacity is 53 because some of those units are um for couples, right? So if someone comes in, maybe they're married or they have a worker or something like that, those units are available to them as well. So 41 units, uh, max capacity is 53. We're currently at 40 um individuals at the same place right now. Um, and you know, no one talked about it earlier. What we're trying to do is we're gonna create a referral system, and you know, individuals throughout the entire county are going to be able to put in a referral to go to one of our sites. The way that we function now is all through all of our outreach efforts. That's how individuals get into our program. But we want to change that and make you know these services accessible to everybody in Sonoma County. So that's one of the things we're working on right now, is creating that referral process, and individuals will be able to send in direct referral to you know the community community of our sites. In order for me to be able to enter, you've got to have a length of stay limit.

Unknown - Feb 19, 2026 15:21:51

Yeah, we do have a length of state limit. So there's a six-month uh length of state limit, and then we we also have extensions. So if individuals are you know working on stuff and they're on track, then we can do uh three-month extension and then another three months in three-month extension for a total of a year, and this is all to align with funding sources. So you know, we're beholdng to some of these funding sources that say there needs to be time limitations on the length of stay. So we've done the resources yet, uh

Unknown - Feb 19, 2026 15:22:26

there's currently you know, we've got there for you to cut it out. Yeah, for what's your timeline or goal for well for the for the kind of the first phase, you know, you know, no one has a bigger vision for the entire campus, but I'm talking about my part of lies in the village, and uh about a year to 18 months, we should be able to have everything available. It's the key resource bit. Um as of now, um DPHH.

Unknown - Feb 19, 2026 15:22:51

But they're for the behavioral health bridge housing um fund or grant, so so that's kind of like what we're tapping into for that, but there's

Unknown - Feb 19, 2026 15:22:59

Like Nolan pointed out, there's multiple funding streams, and we're kind of looking at like, okay, this goes here, this goes here, and that's how we're gonna be able to bring our sites up to where we want them and bring the services that we want to the sites. So that's a timing of availability of the resources. Yeah, we have a VHBH grant that's actually paid to the threads conference. You guys were at 10% conference, and also it's paid for some operators to some of our skills. So I pay for a little bit of the airway facility. We also have about a million and a half dollars for a license building. Chris is gonna use trunch number one. So we're doing a bunch of stuff. It's not sex figure off the backside, security cameras, electrical upgrades, and kind of some other general stuff there. But the big vision, the you know, that the what we could really do out there, we were actually mapping out with prop one funds. So again, prop one was a rough Peter to pay fall, so I'm not giving Prop One credit, but um, we are getting some Prop \$1 back that theoretically paid for some big upgrades there, and some Metro will probably go into that as well at some point in time. So we're in the process now of doing uh community engagement. We're working with our board and really kind of opening up sort of the dream board there. Chris is doing kind of like let's make this place a nice place for any people today. But I have dreams hopefully that we'll get that to 240, 320, you know, a whole campus um with really robust supports out there. So um we have some some capital money for that, the measure would be a fantastic operating source to help us with that uh what would that cost?

Unknown - Feb 19, 2026 15:24:27

Um I mean we really haven't like put estimate paper yet because we're still kind of in the like can we move forward stages, but we're thinking probably somewhere like the over the five-year period of time, probably 20-30 million dollars. So it's gonna be all part.

Unknown - Feb 19, 2026 15:24:42

I think it's important that we know uh demographic of our population because I know that's changed in chip over the years, and what's your average age of your residents are at the Vicky Zane place versus a license published? Well, so as it as it is now, same place folks is off a little bit more on um.

Unknown - Feb 19, 2026 15:25:04

Vulnerable individuals, so that each same place is significantly higher in the licensed village. I didn't bring those particular numbers, but those are numbers that we easily get. You know, everybody's inside of HMIS and inside ICM. So I could run reports on that to tell you the exact breakdown of you know how many people.

Unknown - Feb 19, 2026 15:25:24

Well, I think when you know we're telling the community about this great work that we do, I think it's important that people understand that a place like Vicky Zay's place, you know, you have a lot of seniors in the thing.

Unknown - Feb 19, 2026 15:25:42

Is that what factors into maybe the criteria of students seeking markets and some markets and streams and I think vulnerability will be a factor now, right? We're not going to take someone and roll them, you know, in their wheelchair to the street. I mean that's how we're definitely not trying to do that. So that will be one of the things that we look at in regards to extending it, making sure that they get placed in the appropriate level of care for their needs when it comes to housing, right? And so a lot of a lot of times what the team is doing is they're looking at those things, and where is the individual at in regards to like their needs and APS is involved, and then they're getting waivers for assisted living, which fast tracks the process, right? So those are the things that the team works on on making sure that individuals that fall into those kind of you know buckets of vulnerability are able to get placed in housing.

Unknown - Feb 19, 2026 15:26:30

Yeah, this is absolutely the silver spot, but it's happening. The population is getting much much older, much more vulnerable. Um, and we're seeing you know, folks now that you know are not quite eligible for skilled nursing yet, but really need something else, and you know, philosophy bags, wheelchairs, amputees, it's it's just it's not okay. Some of the vision we have in licensed village with the longer term, and this probably will be measure of dollars, but really is to do some PSH public supportive housing out of campus, ideally investments housing and then older adults housing. Um, and ideally the next couple of projects.

Unknown - Feb 19, 2026 15:27:06

We do in the county at like them to be older adults projects as well. Big shout out to some of them who've done some work in that space. Rotor Park has an 80-unit older adults complex coming online very soon too. But this is an area that, especially in the county, we're very concerned about.

Unknown - Feb 19, 2026 15:27:26

We'll assume there's some secret resource there, but this is an area that we're absolutely very

Unknown - Feb 19, 2026 15:28:13

John saying tiny homes village or the palms. We've got about eight of them. But they definitely, in order to stay in their housing, the ongoing support of care. So they get it through you know some of the non boxes, but it's mainly through the uh event limits. Um so it's specifically for event things, and that's what that's what's really important. And they are older too most of them. Yeah, we're having some challenges right now with the federal government, uh, so really like residents affairs really has not been super responsive to our residents or the house. So in a lot of cases, some of our heart team or our other COC providers have had to fill in sort of where the VA should be providing case management. And so again, Measure O gives us local resources and tools to fill in when the federal government drops the ball, and unfortunately, I think it's going to get worse because.

Unknown - Feb 19, 2026 15:29:10

Better, but you know, it's great that they're paying the bills if they're really not having through all the case management in it. The palms specifically were having some serious problems with their staff. Um and it's an area that we're nervous about. I think the other thing is veterans, it's it's the most politically popular homeless population strip, right? So it's not that we really need more veterans housing in Sonoma, we use more housing of all sorts, but if like it's the only place you can still find home key projects, right? That's the only place the state still has money. It's pretty much one of the only like tribe and true vets right now in the federal government. So it's not that you know we're actively going after vets, but if we build more units for vets in Sonoma, that frees up other non-bet units that maybe those folks are in to pay for other folks. So more low-income units we have better. Um and again, it's just it's a politically more popular option, unfortunately, a lot of times. So uh it is my hope that if the stars all aligned and you know, I I don't get chased out of town like out of the license, village, town hall. If we can get one of the last home key projects for veterans out there, again, it'd be a beautiful place to have it. It makes a ton of sense. Um, and that would then free up units these existing folks are staying in throughout the community for other folks as well. So that's that's one of the game things for you.

Unknown - Feb 19, 2026 15:30:25

You um you mentioned you're hoping to broaden the ability to um accept references, referrals. Referrals. Uh is is this a is this your regional facility, or is it for all sub-regions to the referrals command and coordinated entry? So it'll be all from correct service providers that are out there from the county does no boundary, right? So they'll unincorporated some regions. If the person needs shelter, they you know, they fit the criteria for the shelter refer, we'll bring them in.

Like all uh talking about your I mean that you know like costly component and saying, hey, this is kind of exclusive access to your teams, and it's like, oh, just serve everybody. So that's why we're gonna

Unknown - Feb 19, 2026 15:31:14

There's one other facility we did talk about today called Arrowwood. So Arrowwood is another property here in Santa Rosa, and want to say it's 75 units. And it is a BHBH property. We love our Akron's bringing home behavioral health. It's another grant we got, which actually paid for some of the wise. The BHBH property is a intensive medically supportive interim shelter for homeless residents with severe behavioral health issues. And it was run by our behavioral health team, not Chris's homeless team. We're sort of melding these three projects all together into one big continuum. So right now, BHPH actually takes referrals from all over the county. And so ideally Eliza's and Nicky's in would have the same model over time. So really opening up these three facilities is one continuum with open access to Christmas Point service providers throughout the entire county. No one knows the name of practice. Erwin.

Unknown - Feb 19, 2026 15:32:28

So the IMDT, um this is the interdepartmental multidisciplinary team that's buffable. IOBT. Basically, this is um made up of various cohorts of county um programs, and then also the community providers. And so every week uh on Wednesdays, we all get together with various cohorts, some with behavioral health, some with probation, my team, and then all of the different service providers throughout the county that um work with homeless population, have a meeting together so that we can talk and discuss individuals' needs and make sure that we're all on the same page and kind of wrap the services around the individual and make sure they're getting access to the care of the patient. So that's what the IMDT's original function was, and you can see.

Unknown - Feb 19, 2026 15:33:17

current function and you can see here these are some of the participants in our uh IMDT meeting and from the county side the cohort cohorts that are involved um throughout the department so hard and soar you know cohorts within IMDT go to the next slide in the SOL program the keepers that's kind of how they've been designated solving obstacles for unsheltered lives and the bulk of their work is providing case management services to our site and you see on the hard side we have the four individuals on the home key team that do some of that shelter case management and then they also support the home key team well if you look at the the amount of individuals we're serving across both shelter sites it's not enough for four individuals at like 0.75 to do that work right so we have the the sole team and they provide case management services to make sure everybody at both shelter sites has a case manager is meeting on a regular basis and getting connected with the appropriate services um housing behavioral health eligibility and all those things and with the within the sole team it's it's unique because each individual has like a specialized skill set so one person is from the CDC was a housing navigator we have a benefits worker uh we have uh SUD counselors on that team uh we have someone that focuses on transitional age you and we have a hospital navigator that's embedded in the hospital so when the individuals are getting discharged that we need to start working with the social worker in the hospital to make sure they're getting connected with shelter services or whatever before they're getting discharged so that's kind of the uniqueness of this team each each person kind of has a specific skill set and then you know they have caseloads as well but that they work together because the team else understands okay this is how you need to do this this is how we can do this and then we have those connections across HSD and then the greater county for all service providers I think that's our contact info so we are

Unknown - Feb 19, 2026 15:35:21

our two main points of contact if individuals want to get a hold of us we have the email and then we have the phone line it's monitored by our SOA so we're awesome to getting uh individuals calling and saying hey how do I connect services those you know those range from all types of purposes and we have someone able to you know connect them with the whether it's they need to get into coordinated entry or they're looking they're um maybe you know they're at being evicted or they need the subsidy so we have someone that's able to go okay here this is going to be a call and we put you in contact and if there's any cabinet inquiries or requests and that's where my team will add it I'll bring it to team and we'll send people out to go address it. Yeah. And then the last slide is just questions. If you guys have any more questions for I'd be more than happy to ask I mean our answer we've kind of taken questions throughout the duration.

Unknown - Feb 19, 2026 15:36:17

How many people are so um in heart there is eight direct service workers and then an SOA and then on Seoul there is we have

Unknown - Feb 19, 2026 15:36:35

eight as well close to 20 yep which isn't the lot at my guess we can it's not a lot more you know we're we're we're a small team over mic yeah you know um so little more comments but people thank twist for excellent presentation and real quick before I forget um I just want to highlight some of our successes I know you talked about data this is kind of um high level it's not in the weeds as far as you know this many you know the age range and stuff but I do want to point out over the the calendar year of um 25 uh year 25 calendar year we're able to uh

Unknown - Feb 19, 2026 15:37:24

Permanently housed 31 individuals. So I look at that as a tremendous success. So I think we're able to get 31 individuals housed just in our program. And then also we brought 120 people into the shelter through our outreach efforts. And then we also were able to make 1,154 service connections across our program in general.

Unknown - Feb 19, 2026 15:38:00

And that's all due to the team's hard work and dedication in this space.

Unknown - Feb 19, 2026 15:38:12

Well, this is kind of a mixture of different housing that that's available, right? Whether it's through coordinated entry and permanent supportive housing, whether it's a uh you know a low income uh project, you're just trying to figure out where they're getting out with different communities, section 8 housing, and those within the city. Well, that's what I'm saying. It's a mixture of all of those uh housing kind of platforms for our population, right? So some of them ended up in permanent supportive housing, which could be you know, uh studios at Montero or the Elderberry. Some of them ended up in shared housing, some ended up in low uh income project. Uh so yeah, so it's it just varies on the individual because everyone qualifies for different stuff. Like not everyone's gonna be prior uh you know, be prioritized for permanent supportive housing. So we uh basically numbers of tip count and my name is 4,500 or some success numbers. Um house of the 31% of the county wide is that we know we're gonna be able to do that. Well, yeah, so the 31 is just specific to the heart consulting. Those bigger, greater numbers would need to come from the COC side and the work that they

Unknown - Feb 19, 2026 15:39:26

Done with looking at all the providers that are out there doing the work in the people. I can only see two. My small team and the work that we've done and how many people we've been able to get out. I don't have the numbers. You probably have the biggest team. Huh? You probably have the biggest team. Um I don't I don't know if we have the biggest team. I mean, some of these organizations that operate in this space are pretty pretty large.

Unknown - Feb 19, 2026 15:39:55

Yeah, no, so so home. So no, that's that's part. So home first does that obvious for kind of scenario. They would provide you with their numbers. I don't I'm not too sure. Most of our outreach now we look at is safety uh or those other mobile prices are multi-purpose. They're multidisciplinary, they're multi-purpose.

Unknown - Feb 19, 2026 15:40:15

So I'm trying to get an idea how impactful 31 is at the scale of the county wide and that kind of thing what's our impact with measure of all of those efforts or all our homeless efforts, how we do it.

Unknown - Feb 19, 2026 15:40:30

I look forward to the next video. Yeah, so yeah, I couldn't, I mean like I said, I couldn't speak to you like what every other organization is doing. I mean, home first has outreach teams in Sonoma Valley, it'll stop operates in Governor Park, right? So these outreach teams are much larger than ours. I mean, if you think about our our outreach peppers specifically, it's four people, you know, and so this is what we've been able to accomplish with our teams, and then also the case management we provide at our housing sites, and so um yeah. Another way to look at it, Kevin is how that half of the staff in community agency outreach are gonna be out of job very soon. With the CRC's money drying up and you know trying to put any pressure on us of those maybe if you don't do that.

Unknown - Feb 19, 2026 15:41:23

Yeah, I mean the story we want to tell for a measure of not only mental health, but it's also homelessness, yeah, solution.

Unknown - Feb 19, 2026 15:41:32

Trying to get your presentation is to the whole of measure o tonight. And so try to figure out what's the narrative we go back about just how impactful this effort is. You know, I mean, the story's obvious that if we don't do this, the card house falls down. So I mean, we need being full support. But I'd like to have broader data to explain. Yeah, so you're kind of looking at it.

Unknown - Feb 19, 2026 15:42:00

You're kind of wanting to know like the whole entire homelessness system across the county pop-up question. Yeah, and I just can't, you know, maybe uh you know, reached out to Michael Goss and his team that can kind of speak to that larger system. Um, I think probably find that once is anything they run to talk to each other.

Unknown - Feb 19, 2026 15:42:23

It's really hard. Well, I think I think they would be able to pull that input from each of my guests, where we're also inputting data, right? So that's all the important part of us integrating into that you know, outreach model is that all the

data is going to be in one place. And you know, they oversee those numbers, and I think that people can uh be able to get you a little bit more uh in-depth detail about what you're looking for in regards to that.

Unknown - Feb 19, 2026 15:42:47

I think the fatal, I don't maybe shouldn't say fatal plot, the challenge with measure o some degree is this was sold as a as a homeless brand as well by some folks in some context where that was at least perceived that way. As you all know, the percentages with the calculations for measure o homelessness is a very small, teeny percentage of measure o by and large, Metro is paying for prices, it's paying for the mental health system, it's paying CSU, Murphy beds, you know, mobile prices. So I do think that the public is sort of latched on to measure O as a homeless funding source, it really is not designed to be that way. And so, you know, we're talking a few million dollars out of 25 million a year, it goes towards the art team, is it is a small but mighty portion of that as well, but I also want

Unknown - Feb 19, 2026 15:43:34

redirect folks is not about homelessness McDonald, it's mostly about homelessness circle facilities and 10% or 14% measure. And again uh you know the the county is one piece of the homeless pie but we have all these other needs providers groups things and even that's probably half the resources we need for dress homelessness across the county but just kind of regrouping as well a little bit zero really is for behavior with with some homeless sprinklers and with the impossible prices too 100% so you know again imagining that pie the biggest piece of that pie is prices being it was designed that way simply because

Unknown - Feb 19, 2026 15:44:29

clearly things like homelessness increase house would be all intervals really homeless community for dragon it was I was one of those homeless activists yeah who said one percent of the headlines all of publicity said homelessness that's the first total yeah and I think we were writing it today like you know I don't know if pollsters would tell us to say homelessness or behavior who knows right so sometimes in campaigns things happen unfortunately there's not enough resources in behavior health or homelessness so it's kind of this this rough situation. So I'm kind of professional report and I just want to thank you for all the work that you should be able to wanted to do something nice for your staff during the house. Right downstairs in the ice right now for some top case they're all down for downstairs I appreciate you guys having me and uh okay thank you so much

Unknown - Feb 19, 2026 15:45:41

Now here's our physical update and the background here.

Unknown - Feb 19, 2026 15:45:50

Thank you.

Unknown - Feb 19, 2026 15:45:58

What I want to say is that this is sort of the opposite of ground home day. I'm never gonna give the same presentation twice because this numbers are always important. And they're all the same. And uh they're different for a number of different cases. Um and we're never going to get elections fully because of the way scroll, because of the way we're integrated uh in so many different ways with so many different purposes. So to give you one example, um we will use the measure O to sort of fund an activity to pay a contractor, and then we can file the claim with Medi-Cal, and then we get money back. And then there becomes the question well, where does the money go and get it back? And uh as we have been sort of moving along, we have been experimenting with different answers to that question. Um in addition, uh we have contracts with vendors. So what the vendor actually spends is sort of not fully in our control. So we might have a contract with them for a million dollars, and they might have uh a lot of vacancies, and they may not be able to keep the speak louder. We're working on a microphone system on our but not soon enough.

Unknown - Feb 19, 2026 15:47:40

So

Unknown - Feb 19, 2026 15:47:45

So control over what our members meant. You know, if they have three or four vacancies, or if we don't send them clients that we thought we were going to be sending to them, uh they're not going to serve those people, they're not going to be voiced for those people. If we think we're going to have like an attended facility 10 patients occupying those beds throughout the year, and only two people show up on a regular basis, it comes in lower. So we have not a lot of control on how do we spend the money and how long it is spent. And then, of course, when it's internal, it's also going to vary for the same reasons. If we have three or four people who leave the department and go on to careers in other places, and the unit has three or four vacancies for four or five months, then what we budgeted for personnel for that unit will come in far below what we thought we would spend. And then the last piece is that the budget and how we build the budget is something we're still trying to sort of put our arms around. The most complex part of the budget is what we call the administrative allocation. And the administrative allocation essentially pays for the services of the

admin division, which is represented by many of the DHS staff who are sitting at the table today, myself, Nolan, Aliah, David, Julie, not Jan. Jan pays for yourself.

Unknown - Feb 19, 2026 15:49:23

But the admin allocation needs to be calculated on the programs that require the support of administrative services. And so it needs to sort of identify well, what are the costs that are going into that model? And once we identify the costs, how do we allocate those costs to the different programs?

Unknown - Feb 19, 2026 15:49:45

Historically it was done on the basis of just the FTP. So if you had 10 FTE in an apartment of 750, then that fraction, 10 over 750, was how much of the admin allocation would have to pay.

Unknown - Feb 19, 2026 15:50:03

Last year they thought, well, really, it should be based more on the work you generate. So maybe we'll do it on the basis of what data we have that reflects the work that the admin division had to do you. So some programs have a lot of compliance needs, other programs have a lot of privacy and security needs, or they have a lot of contracting needs. So we wanted to try to capture that.

Unknown - Feb 19, 2026 15:50:30

That led to really radical changes in who had to pay what portion of the admin allocation. What it meant for measure O is that there was a very sharp increase of an admin allocation for measure O last year.

Unknown - Feb 19, 2026 15:50:48

So I think the last time I presented this number to you, I told you we thought we would have \$2 million left in the bank.

Unknown - Feb 19, 2026 15:50:57

At the end of 2029. That was sort of sort of where we thought we would land.

Unknown - Feb 19, 2026 15:51:04

Since we had last met with you, we had been sort of looking at the contracts we have in place, looking at the commitments that come out of the NOFAs, looking at the Medi Cal money that's coming in, and trying to get as clear a grip as we can on how much revenue will the program supported by Measure O earn on their own by their function, for instance, by pulling down Medi-Cal money, and then how much it costs will they truly spend, and what will this vendor or that vendor or this contract or that contract actually end up needing from?

Unknown - Feb 19, 2026 15:51:47

Measure up.

Unknown - Feb 19, 2026 15:51:48

What this has meant is that there was that this bottom line number, this last number on the lower right hand corner has moved around a lot in the last few months since we last started. At one point, I think it got down to negative \$8 million.

Unknown - Feb 19, 2026 15:52:07

It is now on this sheet at negative \$3 million, but it is a moving target, and it's currently in the block. So it's currently positive.

Unknown - Feb 19, 2026 15:52:20

What all of this says is it's entirely impossible for anyone at this table to tell you how much money will be left in the bank in the end of the fiscal year that ends in 2030. But as we get closer and closer, you will get better and better at predicting what the future is. Like the weatherman is telling us that there is a 50% chance of rain two weeks from now, but there's a 100% chance of rain today.

Unknown - Feb 19, 2026 15:53:03

So we'll get better as we get closer to that date. The thing we really want to try to focus on is making sure that we have the best information at a particular point in time, uh, so that if we can anticipate additional resources coming online, as a department, we can pivot and we can allocate that funding to strategic opportunities to advance the goals of this measure. Or if we anticipate some kind of a shortfall, we can reassess the commitments that we're making.

Unknown - Feb 19, 2026 15:53:47

So this particular number uh

Unknown - Feb 19, 2026 15:53:52

Went into the last meeting with I think a need to update our contract figures to more reliable predictions of what we expect to spend in the next 40 years. We needed to update our revenue figures with a more robust prediction of what we will earn. And that information was a lot more available to us in the last few months because of the fact that we've been able to close our books for the last fiscal year and see what actually came in. Payment reform in the state has made it much more difficult for us to get our arms around exactly what uh clients in Medi-Cal will cost us and how much money we will get from them. But we're now two years into payment reform, so we got two years of data. Uh, and so it's a lot easier to make those predictions and to incorporate those uh expectations.

Unknown - Feb 19, 2026 15:54:54

So that's kind of my general introductory comments about this first page. Um you will see that there are um figures in red on the first page. Yeah, definitely not and uh so I wanted to address that, but we got a stop. And just a quick uh let me bring what I think I hear you say. Um this page, it is just the measure revenue, or it includes the earnings as well.

Unknown - Feb 19, 2026 15:55:26

It includes um it's sort of trying to capture everything in summary. So it's got four sections on this page. The top section is this is where the fund balance is expected to be at the beginning of the year, but I'm looking at the revenues and looking at the 33 number, 34 number, something like a billion per year. That sounds like what the measure brings in. Yeah, not any reimbursable. Right. So

Unknown - Feb 19, 2026 15:55:58

Can't tell whether we should be more optimistic that some money will come, and so the red number doesn't go red is quicker.

Unknown - Feb 19, 2026 15:56:05

So where the

Unknown - Feb 19, 2026 15:56:17

revenues, right? So they're always going to be plus just the revenue from the measure, not the revenue from outside sources.

Unknown - Feb 19, 2026 15:56:26

There's no red account, right?

Unknown - Feb 19, 2026 15:56:31

Yes, yes, yes.

Unknown - Feb 19, 2026 15:56:36

The short answer is yes. So then there is, is there another sheet that touches on the additive revenues? Yes, what that means on the balances.

Unknown - Feb 19, 2026 15:56:49

If you want to sort of track that, uh you can see it for the pretty standard umge four of six line down. Yeah, if you go to 16 for category one, for instance, uh, you can see the different categories of spending. There's residential care facilities, uh the site hospital, the puff transitional housing program support. So those are the actual operating costs that will be incurred from measure O on those particular items. Uh and you can see that the total expenditures are added up. That's the sum of those figures above in the darker blue. But if you look into each of them above, you can see there's total expenditures and then there's total amount of measure O revenue. That's what we've needed to bring in uh in addition to measure O to support that, but then we want to show you what is the actual cost.

Unknown - Feb 19, 2026 16:02:44

And that's why you're seeing these very, very large unbalanced surpluses, for instance, in category three. You can see that if we did nothing, we would end up with a \$14 million deficit category one, \$10 million deficit category two, an \$18 million surplus in category three. And so obviously that's not where we're going to land. That's just simply a planning tool to show us this is where if you don't do anything, if you take no actions where you will, so we need to use this as the informational tool that it is and pivot strategically to talk about how we allocate those resources.

Unknown - Feb 19, 2026 16:03:38

Or to what extent do we want to work with the board to move resources from those areas into the areas of Marquee.

Unknown - Feb 19, 2026 16:04:08

Thank you, Gabriel, because this answers the question that goes to the heart of the responsibility that I have, board members have, when we got this, when we were appointed, what we were told was we don't mess with who gets the budget. But we are supposed to pay attention to the buckets. We are supposed to be ensuring that to the voters that we're spending this money, and when we get to the end, it's going to look like the percentages that we said we were losing.

Unknown - Feb 19, 2026 16:04:37

This is saying no, we're not going to do that unless we change the plan, unless we

Unknown - Feb 19, 2026 16:04:42

Work harder to get more SUV and less get more reimbursement into the other categories. So my view spreadsheet I've been maintaining for three years, which has always taken more data and put it into how well are we doing each year of those percentages, which shows exactly what you're showing here in the simplistic way, which is we're really not doing much for SUV, we're really spending a lot on the other categories. Now, that lets me off the hook. But it says to me and our colleagues here, you've got to come up with a strategy that tells them the real story. The story of what happened afterwards and what's continuing to happen. Because if all we're supposed to do is tell the voters the story of what they thought we were going to do, we're all going to be in a big battle. Because everybody who expected to have more SUV, everybody who expected to have these all gallons is going to be disappointed in us.

Unknown - Feb 19, 2026 16:05:42

And there's actually this is where it gets really challenging for Nolan and others.

Unknown - Feb 19, 2026 16:05:55

That this was going to be a measure that was primarily for the homeless at the ability, but it's sort of equal measure. And it was not. It was primarily meant for the behavioral initiative. And then, secondly, there is what was promised in the actual ballot language itself, which calls out the buckets for percentages. And very much, you know, that is the oversight that is charge to say to the board whether or not the development is honoring those commitments. Of course, what we have done in the past, and what we could do is go to consultation with the board and say, you know, here's the situation.

Unknown - Feb 19, 2026 16:06:42

And struggle to find ways to spend that money. But if

Unknown - Feb 19, 2026 16:06:48

Do that, here's the consequence. Here's what's no longer going to have support. And because of BHSA, you won't be able to use BHSA for it. And because of the state of the state budget, you won't be able to use your realignment fund for it. So do you want to deviate from what you call voters and move money from one bucket to another bucket? So I think that you know the gist of this Gregory is exactly that is we need to have a conversation with transparent conversations with you all, and then we need a transparent conversation with the board. You know, how do you want to go with this? Where do you want to take this? Because we can try to stick with what was written in the ballot initiative long before we knew what was going to happen. Or we can try to say, how do we balance what we promised the voters with our need to serve the people with resources? And we have to do that before we run a campaign to try to get this to read statements. So messages can't be doable. Can't be, oh my God, they've done something wrong.

Unknown - Feb 19, 2026 16:07:53

Okay, so I was one of the leads on the campaign. I don't think anybody in the public disillusioned by what we sold in terms of how we were going to have to buy that back high. I don't believe there's anybody out there in the public thinking, oh, you know, you should give a lot more to homeless services. The county, Nolan, this is for you. C STAP, they should take the state to court. Because Gavin Newsom stole that money from Prof 63. You know, the hell of it. I worked on that. The whole county's worked on that for over a year, since early intervention. We just beg for a dollar. He had no right to touch that fund. No right whatsoever. And we're struggling now, including the federal government. We should take the state to court and talk to our other campus.

Unknown - Feb 19, 2026 16:08:52

And I think it would join us. He said we only need about three or four big ones. Alameda and Santa Clara, San Francisco, and some of them that do have similar measure ads. So sure, we're all pits in terms of the counties. And we shouldn't have to gain be in so much angst right now.

Unknown - Feb 19, 2026 16:09:15

Because the governor's US is a price for button for Washington and everybody would.

Unknown - Feb 19, 2026 16:09:24

So just say, you know, we should you shouldn't have to be have having angst. Nobody here in this county should have this much angst. I don't know if we need to explain anything to the board other than to say, we have no realities that we had five years ago. You know, we're trying to deal with new realities. But what are some other alternatives? And I don't need to sit back and let the states do us like this. But I think just to add to kind of to bring it all home on the last couple of months, I think the story today, according to my assessment, is to be turned to page 70.

Unknown - Feb 19, 2026 16:10:02

17 page 4 or 12.

Unknown - Feb 19, 2026 16:10:07

This is where the bulk of Ben Dragon would go. And we have no control over the speech. We have no control over someone experiencing psychosis. We have no control over someone committing a violent felony while being bipolar and needing to be locked in an institution. We have no control over people going to the season. We can't shut these things off, right? So if you have someone that is from Santa Rosa or Cloverdale or Beneluma or Runner Park or Sebastopol that has a high need mental health issue, we are obligated to provide them charity. If you looked at that big category there, that hospital inpatients, \$7 million of hospital inpatient payments pre-Metro. That is not something that we have control over. We can't scale it up. We can't scale that down. That is a determining factor of people experiencing.

Unknown - Feb 19, 2026 16:10:55

Mental health issues and a variety of different contracts that we need to serve them. You know, the CSU again is very costly and it's somewhat inefficient at times. We're working on that. Um we've got some mobile crisis here. We can't control local crisis calls, we can't tamp those down and kind of turn off the spigot. Um and so this this really is the um I guess the runaway train of Measure O that's driven by crisis. There's nothing we can do about it. No elimination, there's no reduction, there's no, it's either we have the ability to provide these services for the residents of Sonoma County, or they are on a street corner in any one of your neighborhoods here experiencing this issues. Or in the county to all this ruling town that pushes people out of the county goes for that. So this is where we have no control, right? It just is what it is. So as Jan's team encounters these folks, we have to find placements. And you know, we can have a single Murphy placement. So single Murphy placement uh can be a Murphy conservatorship, basically, is when someone uh is uh allegedly committed a violent crime, so rape, a murder, a felony, a violent assault, but they are mentally unfit to stand trial, they no longer can be held in jail. They actually have to either go to department state hospitals because we don't have enough beds, um, or we have to find a private facility, one murky contract for one patient per year cost about \$10 million. And that's coming out of NGRO, but again, if we don't have other options as a community, this is what we got. So if we didn't have Measure O, we'd be spending behavioral health realignment, we'd be spending whatever it is completely breaking department. And so, unfortunately, this is this is what you got to do. So, if you want a psychiatric hospital, if you want a CSU, if you want murder beds, without Measure O, it doesn't happen. And so, uh to Mr. Fear's point earlier, I'd love to spend more on substance abuse. I gotta spend it on Murphy beds that we're having no choice, you know. And so this is the area that keeps me up at night. This is the area that frankly, if measure o doesn't pass again. I absolutely panic. Uh, this particular page is really where the puck stops, and we have zero control over this, other than.

Unknown - Feb 19, 2026 16:12:59

Early intervention, maybe you know, you can get the folks, but you know, it's just that's so far upstream as challenging. So I think Kevin was next to Line then down to that um

Unknown - Feb 19, 2026 16:13:14

so you mean the crisis theorizing is on the wall. Um I have no problem saying that the homelessness share uh was oversold, but it was transparent what the buckets were. I mean, they came to COC with the campaign that said here, and we were not a collaborative effort, right? So, you know, we knew we were going to use this post-child for good money, don't a good thing. Buckets were clear, but now the point about the buckets aren't right for today's situation. Uh and and I kind of want to know what's the War's advisor's ability to modify the measure to reality, and then what's the campaign to get public acceptance there? And so who were the stakeholders that put the buckets together? I would not involve that. Um is that a group? I mean, did that come out of counties saying these are the important places do you all approve? And all the stakeholders just said that seems reasonable, or was there an advocacy campaign saying I need 18% of this, you got I won't uh find so I don't know that background, but that's necessary. There was a happiness program, and then it was mainly staff with some help from the campaign people that we hired that doctor buttons.

Unknown - Feb 19, 2026 16:14:40

I would not all things was done based on gut rather than paying action. I mean otherwise you wouldn't. I mean, I think wouldn't they know what they didn't have absolutely? So there was a projection, I mean it.

Unknown - Feb 19, 2026 16:15:01

This bucket, 12% of this bucket, et cetera. And then they threw in the homeless bucket in the bottom to secure the political necessity.

Unknown - Feb 19, 2026 16:15:11

But if we can get stakeholders of that era to address the changes of this era in, and if we can make the campaign about the world term, so I would be on board with you know supporting the world turn and helping, does the board have that lattice? Yeah, I think that so actually I just picked up kind of what you're putting down. So there's a safety mechanism built into the measure itself in the actual photo rank. So the board is able to allocate between the buckets on an annual basis with a four-fifths.

Unknown - Feb 19, 2026 16:15:46

So it's actually not unordinary for us to move things around it. Because we've done that the last couple years. In fact, we'll have to do a reallocation, hopefully getting a four-fist vote. Did we just get it for the measure of notebook or we haven't done it yet?

Unknown - Feb 19, 2026 16:16:00

We'll have to do it. So as we as we ship more money, we have to go to the board, and they have the ability to change. I do think though, within this committee, like you have every right to call that out as being fine, bad, good, ugly, left, right, up, down, right? So your job is fiscal oversight. Are they spending the dollars on a valid measure of purposes? Question. Question number two is are they spending it in the buckets promised to the voters, right? Question number three would be is the board acting in good faith by using that four-fifth vote to boot pace grant. So there is a mechanism to accomplish what we need to accomplish. I do think as you all assutely sort of observed, you have some responsibility to call that out, to stand it, to flag it, to kind of anything in that area. I do think, again, you know, the board really hasn't had a choice. Prices is driving more measure of being spent one way or the other. But I think it is a stute of you all to notice and say, hey, wait a minute, that this is kind of off filter. But there is a mechanism to fix that. So if you want to have something in front of us for us to know support, totally for the board doesn't take the entire heat with this. Yeah.

Unknown - Feb 19, 2026 16:17:04

I think that part is inviting in stakeholders. We're original stakeholders, yeah. And having them admit that their world changed as well. I think as a matter of practice, we probably haven't done this yet. Maybe ask for a formal action by this file for agreement pushed forward as a pattern. That way it ultimately guys will not done it. If not, that's fine too. If you're appointed independently, if you have concerns, that's fair as well. But I think part of it is all this stuff, we've only done it once or twice, but I do think that's actually something to look into.

Unknown - Feb 19, 2026 16:17:41

I don't know how to say this point, so I'm just gonna say it. Um got launched, department health services was the very top heavy department.

Unknown - Feb 19, 2026 16:17:53

There wasn't a lot of communication. There was, you know, a couple of people that were in charge that would play down things, right?

Unknown - Feb 19, 2026 16:18:05

I don't know, I'm just supposed to be. No, I just try to be polite when I say this. Um but it's it's true. You know, it wasn't like 20 people sitting around the table saying, my God. You know, that's not the way it was. We did have a decent uh campaign by though. And put it out there. We did a whole um, yeah, we did the poll in, but we also did like a public campaign a year before we even introduced it. And just put out the old need of behavioral help and how we want to be prepared for the public in terms of do you think we shouldn't do this? I mean, even though the staff and I said, yeah, let's do it. We still need to do that too. So um if you I would say it's like about a two year period.

Unknown - Feb 19, 2026 16:18:59

But the department was very top of it. There weren't a lot of state.

Unknown - Feb 19, 2026 16:19:03

That's correct. I mean, in a way today, that's better.

Unknown - Feb 19, 2026 16:19:30

To go back to sort of take the um and so you know in the Sacramento region, what really happens around pretty much every county surrounding Sacramento, and even Sacramento to some degree, is these issues sort of pour into Sacramento County and it's sort of overrun the entire county. So, you know, in Yolo County, we didn't have any of these

things. So we would actually have to drive several counties over, or we'd have to drop them off hospitals across the bridge, or you know, but unfortunately, I think the things here that uh we have, even though they have some issues and some discrepancies, um it's rare for counties to have a lot of stuff. Unless you're in LA or Sacramento or San Francisco. Um so I think Sonoma is a bit of an outlier. I don't know what you're kind of hearing about.

Unknown - Feb 19, 2026 16:21:36

Oh, absolutely. That's the message we should take to this poll. You know, we looked at the numbers when I was on the board seven, eight years ago. And this county was not participating much in terms of the behavioral health budget. If you compare it us to other size counties similar, like Alabama, Country Costa, Santa Clara, they were contributing a lot more out of their general fund to their behavioral health. And I think because we've always been very successful at getting grant funding, and because of that, you know, there was a sense that we didn't need the general fund dollars of the behavioral health. But um, yeah, you should go back to that. That's one of the messages. Yeah. I remember I asked the question, you know, of our previous characteristics.

Unknown - Feb 19, 2026 16:22:31

What percentage do other countries give out of the general?

Unknown - Feb 19, 2026 16:22:35

And we had an answer, and I don't know if it was a correct answer. Um it was definitely a smaller than any other main area of county. Um I I don't want to say what I would call another once because it's off. But I I wonder if there's a way we're going to ask for four fifths of a vote.

Unknown - Feb 19, 2026 16:23:00

Um, if we can see there's an opportunity to leverage that with an aunt, you know, and a consideration because we're we're not doing what we told the public installed. And the reason why we're not is because.

Unknown - Feb 19, 2026 16:23:19

What these other counties do. Maybe other counties that don't have the services that we have. But we're in agreement that we need these services. We're in agreement that it's so definite that we can't let these services go away, and therefore we're going to ask for a reallocation of distribution of measure O, which is a big ask.

Unknown - Feb 19, 2026 16:23:42

But can we ask for something in the mission that we go back to show asked and say, hey, we don't want to have to do this, but here's the reason why it wouldn't it be this way if we if we took better care of us our population.

Unknown - Feb 19, 2026 16:24:11

I think it's an actual thing. I do think, and I'm not knocking our own county and I'm not talking to badly, but you know, this county has very little general fund in our department, and almost no general fund actually goes to health or mental health. Some counties really fund mental health services, and other counties are just like us, and there's counties in between. There's other counties that have sort of metros and some that don't. The bottom line is you cannot run a behavioral health care system with that. Yeah, you just can't. And so unless a county's gonna chip in, you're gonna struggle and your people are gonna struggle, and you're either not going to have the resources like many counties don't and have to rely on partners with bigger counties and other accident points. Uh your patients are gonna suffer, or you're gonna figure it out. It's either a bond measure, that's general fund, that's oh, you know. So I think it is totally fair for this group to say, look, you know, we're worried about it, you know. We we think this is something the county should think about. I think the thing that terrifies me as well is what happens in 2031. Right. You know, measure o doesn't pass again, and there's no general fund, I mean that's that's the cataclysmic, you know. So um I I think it is I don't want to get too far down my opinion road here, but I think if if this body decided to do something along those lines, I think that would be entirely.

Unknown - Feb 19, 2026 16:25:23

And it is it is worse, you know. But the board has to choose between arts or the sheriff and a psychiatric hospital. They have to choose between, you know, and they just haven't had to do that yet.

Unknown - Feb 19, 2026 16:25:35

They will have to do that. That's the hard work of the board. It's not about whether or not there's money, it's about priorities. Believe me, I said I was sitting there when the sheriff said, Oh, we're gonna get rid of the helicopter, we just don't have money in the budget. Oh my god. Oh, it's not like you have the money for everyone. It's it's a matter of priorities, right? So you should do all

Unknown - Feb 19, 2026 16:27:26

Substance use to access it. Yeah, great. And then I'm going to move us on, and thank you, Kane, very much. Um, so that the staff has time to be here.

Unknown - Feb 19, 2026 16:27:39

Okay, there's two things the board should understand. You know, yesterday, the Eural Health Board voted to ask the department to ask the board to ask the legislature for more money. Realignment was our target, but basically we said, we can't do this as a county without it. And so you are going to get a letter from our chair, I assume, to ask the board of supervisors. Now, the second thing is you should watch last week's board meeting. If anybody is trying to sense whether or not the board of supervisors was angry and is frustrated, because when we presented Azure proposal, uh everybody came and said thank you, thank you, thank you, thank you. And then I was the last speaker, and I rose and said, hey, look, remember me, I'm on these boards, and you don't have any money. You're gonna have to make really serious decisions. And uh it was funny because Chris Kirsty said, Oh, great, you have this party with a bunch of candles on a cake, and Gregory blows them out. And Rebecca said, Oh, you need to blow them out, he threw the cake on the ground. Okay, so they're very clear, and they had a great discussion after that about how hard they were going to have to make, you know, how hard the decisions are. And they mentioned going to the state for realignment. So I'm telling you that you know they're on your side to some degree, but they need clear direction. Now, the one thing I just want to say that Nolan, I agree with the direction you're going. We're trying to get them to do the floor fifth. But I've got a problem with one of those lines that you said we can't do anything about it. We chose the lines, you know, Paul County 24-7, you know, uh local service.

Unknown - Feb 19, 2026 16:29:24

That wasn't it the original problem. This this didn't, I think, anticipate doing that. It's one of those unfunded mandates that I

Unknown - Feb 19, 2026 16:29:32

blame the state for saying, okay, you got this great program going into some of the public channels, response, names others. You can take it topics, maybe we can do a mobile crisis overview and actually create some visitors and some guests and really dive into this B topic because a couple of you on this panel it it means a lot to you in a variety of different ways and it's something we can probably do it. So maybe for next content we can is that a possibility? We have had them here recently was on EMST on EMST but we yeah we could do a whole lot school systems kind of changing collaborating kind of working together and there's some budget issues with Measure on mobile crisis across the board. So we've got to be a

Unknown - Feb 19, 2026 16:31:36

Topic for this the second piece is we'll work on some sort of ship. Want to talk about more general fund? So we'll provide some structure so that if respondents that can go along with the allocation request some sort of something that's barely passed out. I know I know that.

Unknown - Feb 19, 2026 16:32:37

Sometimes it's like you literally just have to scour 58 websites.

Unknown - Feb 19, 2026 16:32:43

Is that routine? Oh well, I mean, so I don't know. Yeah, should know about that. Shoot. Yeah, it seems we're here, but we can we can look. And I I suspect we're definitely probably on the lower end of the without a doubt. We were about um on an on an average, I think we were five to six percent lower than the counties our sides.

Unknown - Feb 19, 2026 16:33:08

Um okay, you guys, we need to move along. All right, I think Lee, I could wrap it up quick next. Um, we have program updates, right? Yes, yeah. Stats you have any updates you want to share first, and Lee and I will tag team things and guess that.

Unknown - Feb 19, 2026 16:33:21

Uh I'm going, I'm not going to go into any big updates. I just want to say a couple of things. Um, listening to the discussion, and you know, last month I shared with the group that we you know behavioral health is on a fiscal side. So we're working really hard to really I

Unknown - Feb 19, 2026 16:33:40

Looking at how to maximize revenue in every area. Okay. So, for example, one thing that we're doing our CAPE teams, which we love prices assessment, prevention and education team that are going out to the schools, we're getting them certified to do the mobile prices benefit. So, because that's what they've been doing. They go out to the schools, and they're like global prices for the high schools. So they should be billing the mobile price then. So we are getting them

certified and getting that unit, they have to go through a medical process, we should be able to do that. And so we're looking forward to options when it is.

Unknown - Feb 19, 2026 16:34:25

Yes, we spend a lot of money on residential care facilities. But remember, and from the big picture point of view, those that network of residential care facilities provides an incredible stability to our clients that if we did not have that, they would be out on the streets, most likely, and also then they would be founding our homeless shelters. So there is this relationship between Eliza's Village, Arrowwood, the Bridge Housing, and Residential Care. So I don't, I know that it looks like a lot of money, but it's to me it's a great investment and it's money well spent. And I really would not want to have to lose that network.

Unknown - Feb 19, 2026 16:35:11

The last thing I want to say is for maximizing revenue. So the state is um is making uh uh is promoting this is like the last mandate with food calling, and it's called the connect. So that stands for community based organized networks of equitable care and treatment. So it's there are several parts to the H Connect, but one of the main ones uh it will

Unknown - Feb 19, 2026 16:35:42

At opting into BH Connect is being able to uh play Medicaunt for short-term stays and IMDs. IMDs are blocked psychiatric facilities, like psychiatric hospitals. So for instance, but that money on the spreadsheet, we spend a lot of money on hospital patient.

Unknown - Feb 19, 2026 16:36:06

If we opt into just part of BH Connect, we are going to be able to get reimbursed for the money that you spent. So I'm very excited as one of these who are working on to hopefully be able to opt into that in July. And we would actually start to see some really really uh significant reimbursement from the state for that. And we have never been able to get reimbursed for those beds. If you're 17 and under, we get reimbursed for your adolescents who go to the hospital and people 65 and older. But folks between 18 and 65 that go to the hospital, we have to pay cash on their beds, unless they go to our pub. But we are using, you know, our pup is just 16 beds, and we routine have about 205 people just at Santa Rosa Hall. It's very expensive. So I love that. So that's that's some hopeful news. Uh you know, trying to find little places where we can make a difference. So that's that's

Unknown - Feb 19, 2026 16:37:23

I think I'm gonna defer uh we get a lead to write some really good, awesome fun news today about our measure okay, which we just got out last week. So we heard loud under this route get the money out the door, people need the money, get it out, get it out, get it out, and we did a great job getting it out, I think. And there's some wonderful projects that we're able to support. So you asked me earlier for three things that are.

Unknown - Feb 19, 2026 16:37:45

Should be celebrated with Metro. So if they give you, I think 14 or 15.

Unknown - Feb 19, 2026 16:37:50

And um and honestly, this is the time to celebrate. And Greg's point, unfortunately, we threw the candle on the floor. This is probably the last time you see a 10 million dollar Nova go out. But this DOFA is going to save and support hundreds of shelter units across the county, hundreds of employees, hundreds of clients, hundreds of homeless folks. And so again, putting Measure O to work, putting a measure out in use. And I'm going to let Aliyah talk about what the board ratified last week in terms of Mexico funding. Yeah, I mean, Nolan said it. It was a very exciting moment. But also Gregory said it that this is the sort of call before the storm. So yeah, the board was very excited to fund these organizations, these projects right here. I think we sent those to you as well. And I think there's there was 18 projects funded from Metro, so 10 million from Metro, and then leveraging 2.4 Hap dollars, which stands for homeless housing out of the support. Yes.

Unknown - Feb 19, 2026 16:38:50

So yeah, I mean it was a really competitive notebook process. We got 52 proposals with requests of about 36 million dollars. So it was it was not an easy process to have a community advisory panel. We went through a very rigorous process to them where they scored things based on established criteria, and we had consensus meetings, and then we determined allocation based on geography and need.

Unknown - Feb 19, 2026 16:39:26

But very celebrated iPod. No, that looks great. Yeah, why don't you send it out to us again? So I don't know if I understand it. I was uh meeting with somebody yesterday who was involved in city politics and is thinking about running or is running for city council and saying, yeah, we're not all this job or off the street.

Unknown - Feb 19, 2026 16:39:50

Oh, not going enough to the sit and say, oh, that's anyway. There's a bunch of cities there. A bunch of very intentional about cities, the geography, and every part of the county best love. And these are all really amazing programs. And again, we had a great community reading film. The thing I will put a pen in though, and I just want to express this group, and this is the omnisco \$36 million request, though. We were only able to fund \$10 million for this third. That just shows the need out there in the community. That's only going to get worse as we have more federal troubles, more state troubles. So again, um, Metro can't be the solution for everything. The county and measure is putting it's money worth not.

Unknown - Feb 19, 2026 16:40:32

It's a pretty darn good cake.

Unknown - Feb 19, 2026 16:40:37

Enjoy it.

Unknown - Feb 19, 2026 16:40:40

Okay with the sugar out. Yes. Okay. All right.

Unknown - Feb 19, 2026 16:40:47

Um also just so the measure of renewals that we you guys basically the last meeting directed us to look at renewable and look at this, and we put together our heat based on what was done last time. Um so something on help with polling, analysis, communications, looking at the polling information, saying what's what resonates with community, all of those pieces. And we're going to release the RP or we're set to release it on February 24th. So very soon. Um but uh we will not be spending measure o funding because I don't think uh our council advised. Um so we are gonna be asking work for central funds at all funds, which we very fun. Um so that is happening very soon. And then and if you're going back to the original consultant to see that you want to get on this, they'll be who we send it out to the well. We have a whole list that we don't send the list out, but I'll make sure you guys get that at the end. And make sure you send broad air reader to

Unknown - Feb 19, 2026 16:41:52

Yeah, very consultants in this county, and they're all frying into their help because they didn't get the contract last year in class. So yes. All right. And then the annual report, David, you want to. Yeah, just uh quick two updates from the draft we're sending after two major additions that we made to the report uh, which was featured in the uh full article on mobile price continue where uh it was not just on MST, but I size the response and save in there to show the inside of the continuum part that are together the way the works have the way teams interact. So that was something, but we're strongly about to look at that out more styles and open state how they collect. Uh the other thing uh change from how we've done things in the past is how we report expenditures. Um we have uh chosen to represent them as gross net expenditures. So it was like this guy program page 16 that non-measure of the revenue that we're using offset. The report we chose to call that reimbursements. We have like narrow reimbursements for that being financial participation, which is the one reimbursements. Um, because we don't let some of the individual numbers without that was what it was destroyed. Um possible like we're thinking when we eight point two million dollars uh profit on the case we're gonna profit business, right? Uh part of that is that we're catching up on FFP previous years with that box a little bit more.

Unknown - Feb 19, 2026 16:43:39

We shall go to show all this accounting program seeking for the part.

Unknown - Feb 19, 2026 16:43:46

So uh being able to represent that show exactly how much measure of actually spending because a lot of growth space is exactly.

Unknown - Feb 19, 2026 16:43:56

Last year we spent about fifty feet below point six million dollars that produce really undersells.

Unknown - Feb 19, 2026 16:46:01

I think you've said most of those going to be.

Unknown - Feb 19, 2026 16:48:05

Read through that phase, but um talking what one of the screens down for